

# **PERFORMANCE AND CORPORATE SERVICES OVERVIEW AND SCRUTINY COMMITTEE**

**5 DECEMBER 2025**

## **BUSINESS MANAGEMENT AND MONITORING REPORT & CAPITAL OUTTURN REPORT (FOCUS ON PUBLIC HEALTH)**

**Report by Executive Director Resources and Section 151 Officer**

### **RECOMMENDATION**

**1. The Committee is RECOMMENDED to**

- consider the report and raise any questions, and to **AGREE** any recommendations it wishes to make to Cabinet.

### **Executive Summary**

2. The Performance and Corporate Services Overview and Scrutiny Committee has a constitutional responsibility to scrutinise 'corporate performance and directorate performance and financial reporting.'
3. The Cabinet is informed of the Council's performance via the Business Management and Monitoring Report (BMMR). The BMMR is in two section Finance in October and Performance in November. To aid the ability to scrutinise, the Committee has agreed to focus on Public Health in December. The next meeting will focus on Economy and Place.
4. To reflect this focus an abridged version of the BMMR is provided as Annex 1 (Finance) and Annex 2 (Performance).

### **Background**

5. The paper reports on the Council's performance in terms of finance, delivery and risk, including detail at a service level. To support a focus on Public Health, there are only excerpts relating to the service included here. In that respect, the report is the same as that considered by Cabinet on 17 June 2025 with updates on the Finance position for 2025/26 consistent with the report to Cabinet in 21 October 2025, and Performance BMMR report on 18 November 2025.

## Financial Position

6. Public Health Service Area forecasting a balanced position.
7. Further information about the council expenditure on the 2025/26 position as at the end of August 2025 is included in Annex 1.
8. The Service Area was holding £14.6m of reserves on 1 April 2025. As part of the revenue forecast the service area is intending to drawdown £6.4m. The forecast reserves position for 31 March 2026 is £8.2m. Annex 1 outlines the reserves and purpose.

## Performance

9. Committee members should be aware that they are being provided with the scorecard of the Council's performance in relating to annual measures and specific measures directly relating to Public Health in Annex 2.
10. Table below shows the measures that have a year to date (YTD) performance of Red or Amber.

KPI Name	Period RAG rating	YTD RAG rating
OCC03.06 % of births that have received a face-to-face New Birth Visit, by the age of 12 months old	Amber	Amber

## Corporate Policies and Priorities

11. Overall corporate performance supports all the Council's policies and strategic priorities. Whilst the work of Public Health has cross-cutting input into all the Council's strategic priorities also, its work primarily furthers the Council's ambitions to "Tackle inequalities in Oxfordshire", and "Prioritise the health and wellbeing of residents".

## Financial Implications

12. There are no additional financial implications beyond those outlined within the appendices to this report.

Comments checked by:

Kathy Wilcox, Head of Corporate Finance  
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## Legal Implications

13. The Performance and Corporate Services Overview and Scrutiny Committee has a specific responsibility within its terms of reference, under Part 6.1A of the

14. There are no additional legal implications beyond those outlined within the appendices to this report.

Comments checked by:

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Lorna Baxter  
Executive Director Resources and Section 151 Officer

Annex: Annex 1: Finance – October 2025

Annex 2: Performance section – November 2025

Background papers:           None

Other Documents:                      None

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November 2025

## Annex 1 Abridged Business Management and Monitoring Report – Finance – October 2025

### Service Area forecast

Service	Cabinet Member	Director	Net Budget	Forecast	Forecast Variance	Last Reported (period 2)	Change
	K Gregory	A Azhar	£42.0m	£42.0m	£0.0m	£0.0m	£0.0m
Public Health	K Gregory	A Azhar					
Public Health Grant Income & Reserves	K Gregory	A Azhar	-£36.9m	-£36.9m	£0.0m	£0.0m	£0.0m
<b>Total Public Health &amp; Communities</b>			<b>£13.6m</b>	<b>£13.6m</b>	<b>£0.0m</b>	<b>£0.0m</b>	<b>£0.0m</b>

### Confirmed Government Grants

Ringfenced	Issued By	Service Areas	Budget Book 2025/26 £000	Updates from Grant letters £000	Transfers (unring to ring) £000	In year adjustments / Updated allocations £000	Latest Allocation £000
R	DHSC	Public Health Grant	34,413	2,536		149	37,098
R	DHSC	Local Stop Smoking Grant	795	0			795
R	MHCLG	Homes for Ukraine	0	0			0
<b>TOTAL PUBLIC HEALTH &amp; COMMUNITIES</b>			<b>35,208</b>	<b>2,536</b>	<b>0</b>	<b>149</b>	<b>37,893</b>

### Reserves

Reserves	Balance at 31 March 2025	Movement	Balance at 31 March 2026
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#### Revenue Grants Unapplied

Homes for Ukraine	£8.6m	-£3.5m	£5.1m
Public Health Grant	£4.6m	-£2.7m	£1.9m
Grants and Contributions reserve	£13.2m	-£6.2m	£7.0m
Domestic Abuse Grant	£1.1m	£0.0m	£1.1m
Stop Smoking grant	£0.1m	-£0.1m	£0.0m
Government Initiatives reserve	£1.2m	-£0.1m	£1.1m
<b>Subtotal</b>	<b>£14.4m</b>	<b>-£6.3m</b>	<b>£8.1m</b>

#### by Service Area:

Public Health & Homes for Ukraine	£14.4m	-£6.3m	£8.1m
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